

SUPPLY CHAIN METAMORPHOSIS

SAPICS
THE PROFESSIONAL BODY FOR
SUPPLY CHAIN MANAGEMENT

IN ASSOCIATION WITH



46th Annual SAPICS Conference

9 - 12 JUNE 2024

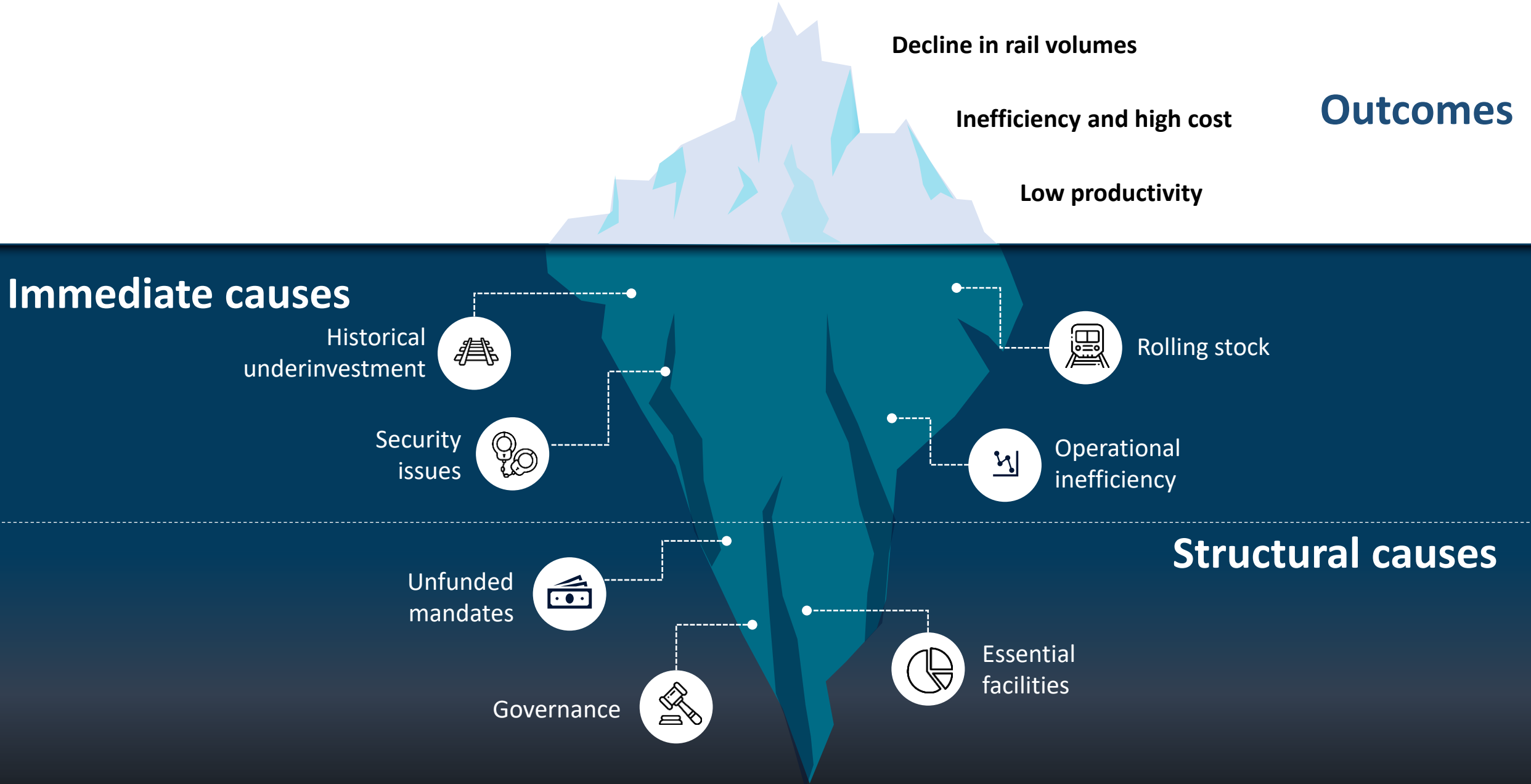
Century City Conference Centre, Cape Town, South Africa

**Navigating the Path Forward: Transformative Role of the National
Logistics Crisis Committee (NLCC) in South Africa's Supply Chain Evolution**

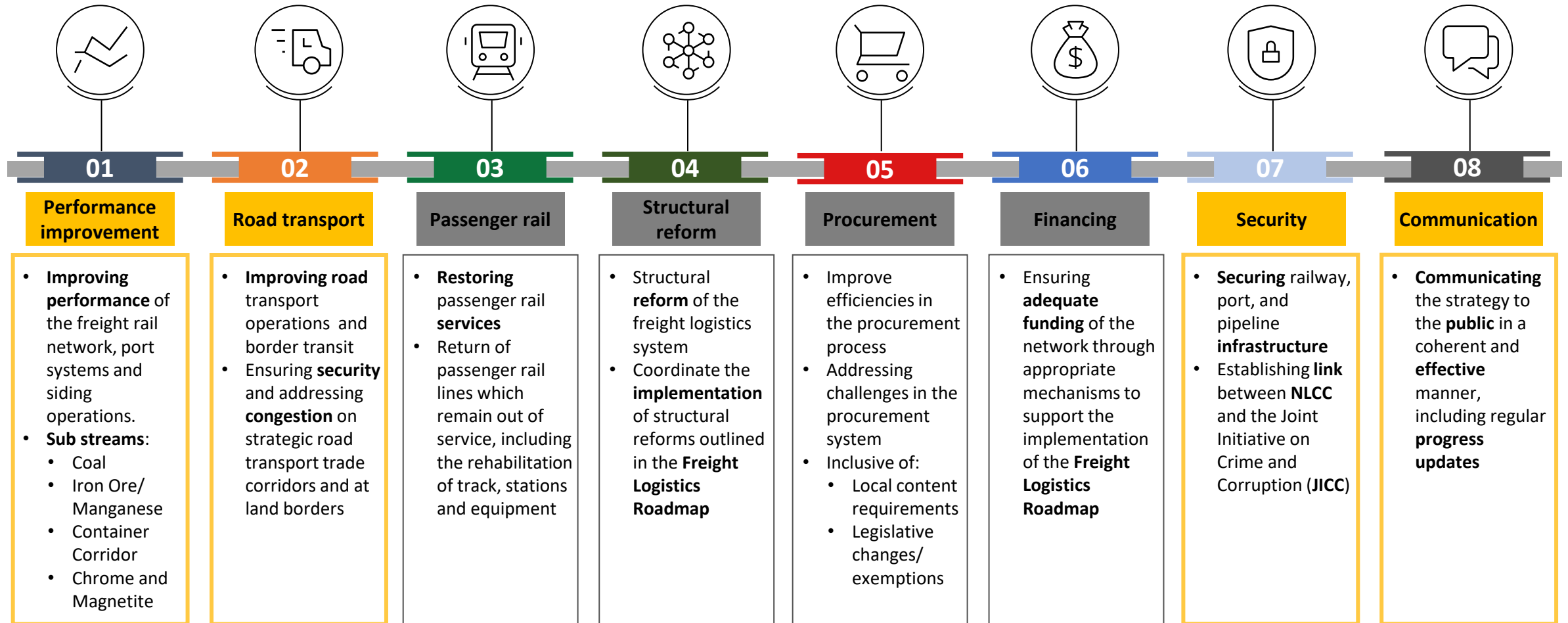
Mxolisi Mgojo / Ian Bird / Irvintra Naidoo

Dr Juanita Maree (Facilitator)

Causes of the Crisis



Workstreams of the NLCC



Business active member

Targeting Short Term Performance Improvement



Workstreams supported by Corridor Recovery Teams

Lead to **targeted interventions**

Resulting in **performance improvements**



Rail Logistics



Rolling Stock



Equipment



Security



Infrastructure

Targeted issue reviews and ongoing collaborative engagements



Port Logistics



Road Logistics

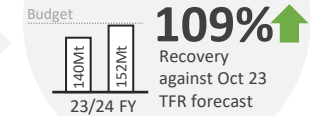
- Industry **procurement** to resolve temporary **rolling stock** and **equipment** part procurement challenges

- Interim **North Corridor rail security service provider** appointed and partially funded by industry

- **Specialist skills** and capacity provided at industry's cost to support **equipment and infrastructure maintenance**

- **Systemic processes** and culture change focused interventions

Arrest rail volume decline



Oct 23 to Mar 24

50%↓

Reduction in trains cancelled on the North Corridor due to Security incidents

Aug 23 to Mar 24

36%↓



Reduction in waiting time at anchor for container vessels

73%↓

Reduction in vessels at anchorage

As at Mar 24

13km↓

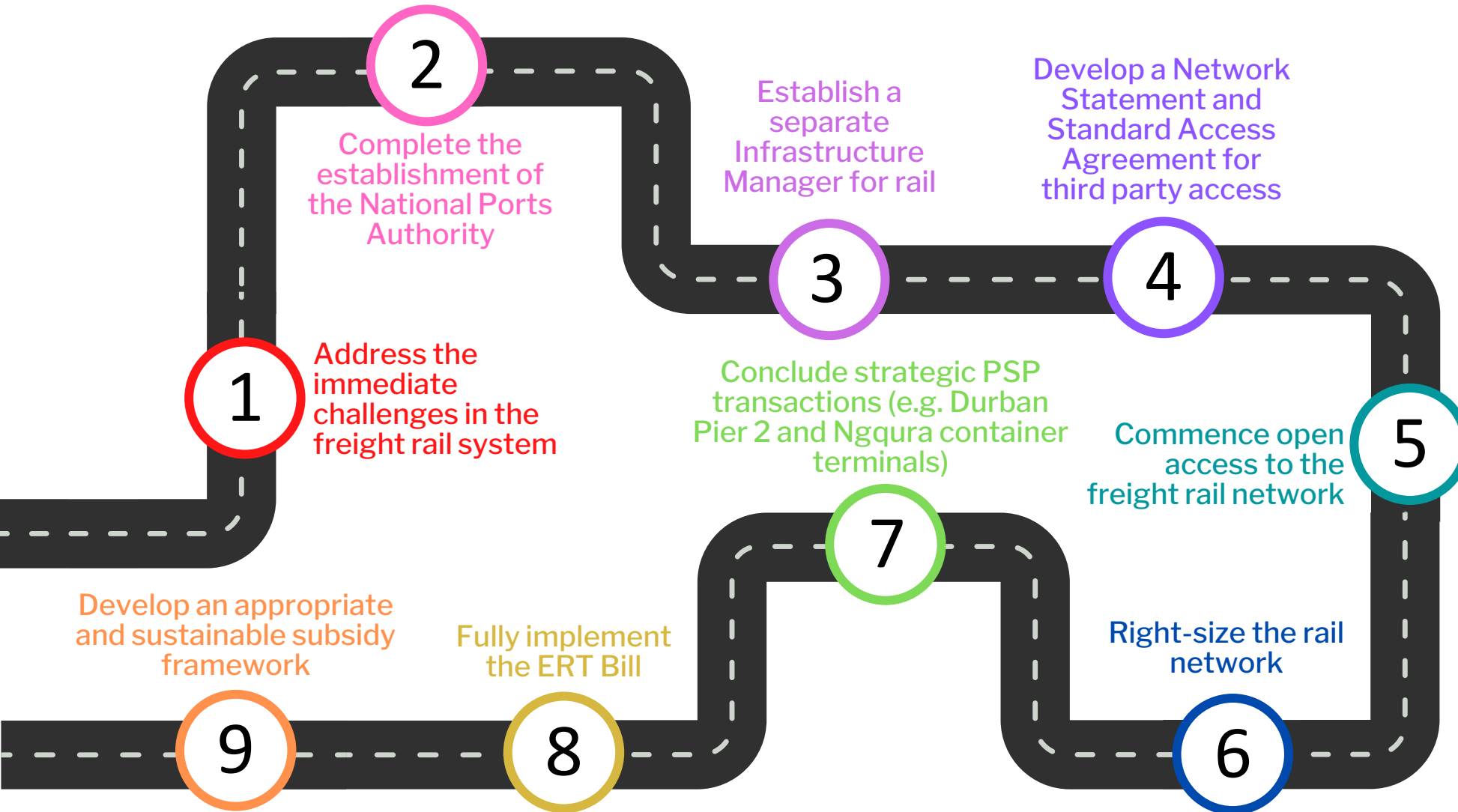
Reduction in N4 border queue length from 16km to 3km

Oct 23 to Apr 24

Journey to Date



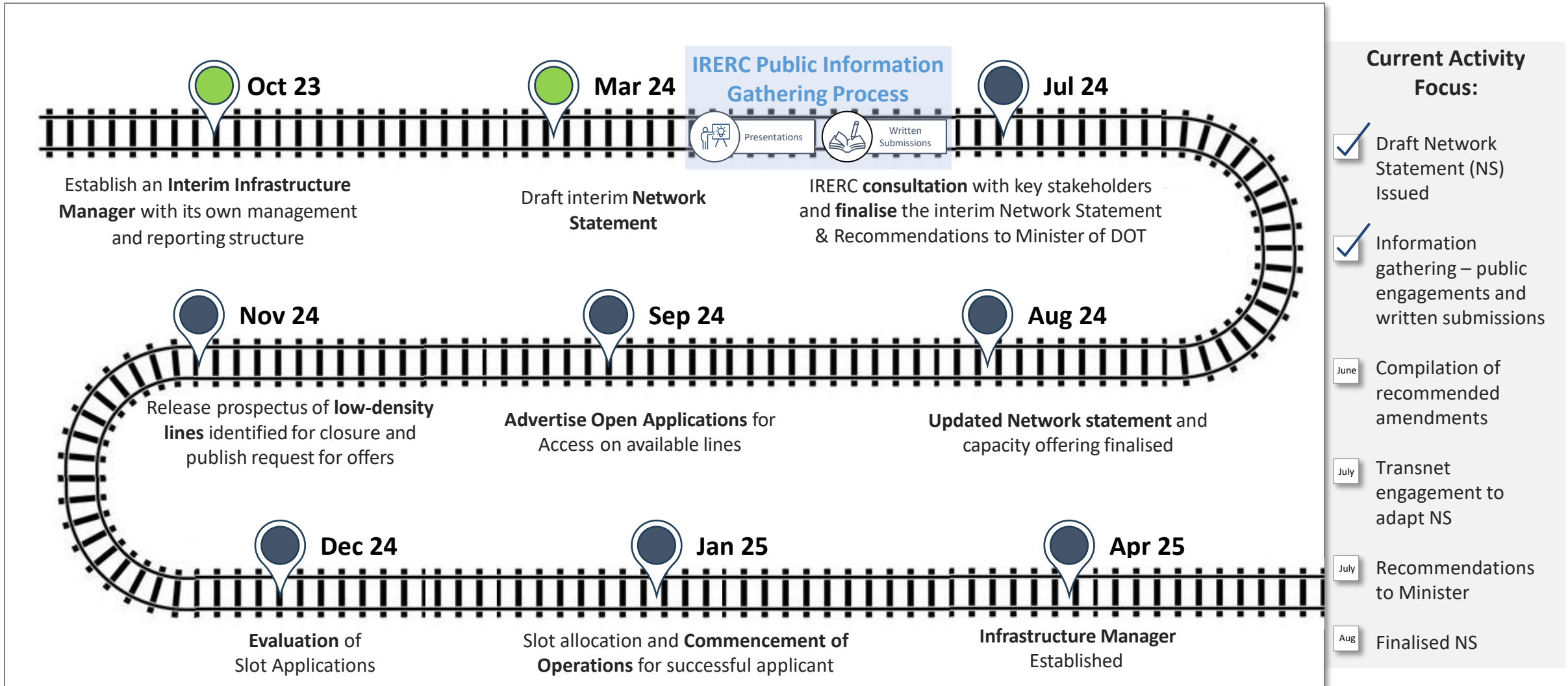
Structural Reform, Guided by The Freight Logistics Roadmap



Short-term goal:
Arrest the decline in performance and stabilise the freight logistics system

Long-term goal:
Fundamentally restructure the logistics sector to achieve efficiency, competitiveness and developmental outcomes

A Key Enabler: The Journey to Third Party Rail Access



Source: Adapted from Transnet Interim Infrastructure Manager, 2024

Investment in rolling stock



Concessioning of network segments



Private investment in feeder or short lines



Strategic equity partnerships (JVs)

Thank You